City of Cleveland Safety Preparedness Update
Republican National Convention 2016

Unclassified/Non Law Enforcement Sensitive
Opening Comments

Mayor Frank G. Jackson
Our Leadership Team

Chief of Government & International Affairs/City Lead RNC Planning – Valarie J. McCall

Safety Director – Michael McGrath
Assistant Director – Edward Eckart
Police Chief – Calvin Williams
Deputy Chief – Edward Tomba
Fire Chief – Angelo Calvillo
EMS Commissioner – Nicole Carlton
Correction Commissioner – David Carroll
Jail Manager – Lisa Scafidi
Communications Manager – Brad Handke
EOC Manager – Alex Pellom
Chief Corporate Counsel – Richard Horvath
Our Strengths

People

Collaboration

Training

Equipment
Department of Public Safety
Organization Structure

Mayor
Frank G. Jackson

Safety Director
Michael McGrath

Assistant Director
Edward Eckart

Division of Police
Division of EMS
Division of Fire
Division of Correction
Communications
Office of Emergency Management
The lead agency for the Hard Zone is the United States Secret Service (USSS). They are also collaborating on the design and implementation of the overall security plan for the event.

- The USSS is responsible for all Dignitary Protection and will coordinate all movement.
- The State of Ohio Highway Patrol is responsible for all Governors.

Police Chief Calvin Williams and Deputy Chief Edward Tomba (Operations Chief) are responsible for the direction, supervision, and management of all law enforcement officers outside of the Hard Zone.
National Special Security Event Committee Structure

Executive Steering Committee
Ron Rowe RNC Coordinator
United States Secret Service (USSS)

Subcommittees

- Airport
- Civil Disturbance
- Credentialing
- Crowd Management
- Fire/Life Safety/HAZMAT
- Interagency Communications & Tech
- Maritime Security
- Training
- Sites: Medical Mart/CC

- Airspace Security
- Consequence Management
- Crisis Management
- Dignitary Protection
- Health/Medical
- Legal
- Public Affairs
- Transportation/Traffic
- Delegate Party

- Business Impact
- Counter Surveillance/I-Teams
- Critical Infrastructure Protection
- Explosive Device Response
- Intelligence/Counterterrorism
- Logistics and Operations
- Tactical
- Venues
- Staffing and Housing
The Division of Police in collaboration with our LE partners have developed plans to prevent and mitigate disruption by way of a balanced and proportional response continuum, while at the same time protecting the Constitutional Rights of all individuals who wish to have their voices heard. All members of law enforcement are obligated to protect and uphold the right of every person or group to lawfully assemble and demonstrate within the guidelines set forth by The City and Public Safety Officials.

The Division of Police response to security irregularities that arise shall be proactive, immediate, and within the guidelines set forth by state and municipal law, the United States Constitution, Cleveland Police General Police Orders, Cleveland Police Divisional Notices, and orders of superior officers.
Law Enforcement Coordination Overview
Division of Police

- Public Safety Director Michael McGrath will utilize a unified command structure to manage the multiple law enforcement agencies and City of Cleveland Divisions.
  - Approximately 500 local law enforcement officers and 2500-2700 out of city/county/state law enforcement officers
    - Mounted Unit Officers
    - Bicycle Officers
    - Motorcycle Officers
    - Canine Teams

- The Cleveland Division of Police will manage and track security operations during the RNC operational periods using National Incident Management System (NIMS) model. Use of NIMS allows for multiple agencies, jurisdictions, and disciplines to work in concert through the use of common terminology, common objectives, and unit of command. NIMS is the standard platform that all federal, state and local agencies must adhere to for incident management.
The goal of the unified command will be to support and coordinate non-City of Cleveland Public Safety resources, to support and coordinate City of Cleveland Public Safety disciplines (Police, Fire, EMS, Correction), and engage agencies which have a support function for the RNC.

The Federal Bureau of Investigation (FBI) will be responsible for intelligence gathering in partnership with local law enforcement and play a key role in a Crisis Management situation.

The Federal Emergency Management Agency (FEMA) is responsible for Consequence Management for all Federal agencies and has played a significant role in the pre-event training of public safety employees of the City of Cleveland and those officers from neighboring jurisdictions.
• Intelligence Assets include a collaborative enterprise from federal, state, county, and local law enforcement agencies:
  – I-Teams (Intelligence Teams)
  – PICC Teams (Protective Intelligence Teams)
  – CS Teams (Counter Surveillance Teams)
  – Street Undercover Teams

• Northern Border Initiative is a collaborative enterprise that provides safety and security oversight of our waterfront, which includes resources from:
  – United States Coast Guard
  – Ohio Department of Natural Resources
  – Cuyahoga County Sheriff’s Office
  – Cleveland Division of Police
  – Cleveland Division of Fire

• Airspace – Temporary Flight Restrictions controlled by Federal Aviation Administration.
The Cleveland Division of Police and all Law Enforcement Partners will maintain a posture appropriate to situation and circumstance.

- Uniform of the Day will be Class B (short sleeve shirt & patrol hat).

Day-to-day operation of the City and all commerce will continue. It is the responsibility of the Division of Police to manage the traffic flow and other routine needs of the community during the event.

Anyone wishing to exercise their First Amendment Rights will be able to do so and the City of Cleveland will assist them to ensure a safe environment.
• In addition to body worn cameras issued to local law enforcement officers, a Video Unit has been created specifically for the RNC which includes supervisors/officers that will have the responsibility of documenting, logging and storing video evidence of events during the RNC. These events will include traffic flow, crowd management, and law enforcement activity for the duration of the convention.
Division of Correction, Acting Commissioner David Carroll and Jail Manager Lisa Scafidi are responsible for the booking, processing, and housing of arrested citizens.

The Division of Correction has approximately 130 employees which consist of Correction Officers, Supervisors, Guards, Cooks, Case Workers and Administrative staff. All Correction Officers and Supervisors receive Jailer course training through the Ohio Police Officers Training Academy (OPOTA).

Division of Correction Jail facilities and resources include:

- House of Correction (HOC)
- Annex Building
- Central Prison Unit (CPU)
- District jail facilities
Contracting with Cuyahoga County Jail for additional beds, as well as, 24/7 booking and processing during the event.

Contracting with Geauga County Jail for additional beds.

Our current medical provider for in-house medical inmate services will be increased to twenty-four (24) hour coverage during the RNC event. This will include Nurse Practitioners, Registered Nurses and an on-call Physician.

Collaborating with both the Municipal and Common Pleas courts to empty additional beds if needed.
We continue to meet regularly with our partners, Municipal, County Courts, and Prosecutors, Clerk of Courts, Bailiffs, Public Defenders and others to ensure a smooth transition from booking to the initial court appearance. This will include additional court dockets if mass arrests occur. We have participated in several table top exercises pertaining to mass arrests and have additional exercises scheduled leading up to the RNC.

We have the appropriate capacity in the event of mass arrests.
Emergency Medical Service Collaboration and Coordination with Hospital Systems

- Cleveland Emergency Medical Service (EMS) has partnered with area hospital systems and contracted with local private ambulance companies to provide unprecedented medical coverage for every aspect of the event.
  - Cleveland Clinic
  - MetroHealth Medical Center
  - University Hospitals

- **Welcome Event**
  - First aid/medical treatment tent will be staffed with medical providers capable of treating moderate illness/injuries. Staffing will include an independent licensed provider (MD, DO, NP or PA) and a medical support team (RN, EMT-P, and/or EMT.)

  - Cleveland Emergency Medical Service will utilize Mobile Units for response to medical emergencies during the event.
Medical Coverage inside the hard perimeter

– First aid/medical treatment rooms will be maintained.

– Staffing will include medical providers capable of treating moderate illness/injuries; an independent licensed provider (MD, DO, NP or PA) and a medical support team (RN, EMT-P, and/or EMT.)

– Mobile medical teams will be staffed on the main and subsequent levels; paramedic medical providers will provide brief assessment and immediate treatment if needed, transport patients to the first aid/medical treatment rooms.

– Mobile medical teams will be assigned to other areas of the hard perimeter; paramedic medical providers will provide brief assessment and immediate treatment if needed, transport patients to the first aid/medical treatment rooms.
Emergency Medical Service Collaboration and Coordination with Hospital Systems

• **Medical coverage at the checkpoint sites located within the secured perimeter area.**
  
  – First aid/medical treatment tents will be located near the checkpoint sites. Staffing will include medical providers capable of treating moderate illness/injuries. An independent licensed provider (MD, DO, NP or PA) and a medical support team (RN, EMT-P, and/or EMT) will be present.

• **ALS ambulances will be staged in support of the first aid/medical treatment tents in the event transportation is required.**
Emergency Medical Service Collaboration and Coordination with Hospital Systems

- **Medical coverage at the Media Filing Center**
  - Staffing will include first aid/medical treatment rooms with medical providers capable of treating moderate illness/injuries; an independent licensed provider (MD, DO, NP or PA) and a medical support team (RN, EMT-P and/or EMT).
  - Mobile medical teams will be staffed by paramedic medical providers who will provide brief assessment and immediate treatment if needed, transport patients to the first aid/medical treatment rooms.
  - An ALS ambulance to provide transportation to an emergency department if necessary.
First Aid/Emergency Medical Care in the Event Footprint

- Cleveland Emergency Medical Service will utilize Mobile Units for response to medical emergencies in the hard (secured) perimeter.

- Cleveland Emergency Medical Service Paramedics will provide brief assessment and immediate treatment if indicated; then transport to the first aid/medical treatment tent if needed.

- Patients requiring medical treatment beyond the capabilities of the first aid/medical treatment areas will be transferred by the Mobile Unit to an ALS ambulance for transport to an area emergency department.
First Aid/Emergency Medical Care in the Event Footprint

• Downtown (including areas immediately surrounding the secured perimeter):
  – Cleveland Emergency Medical Service will utilize multiple mobile response units for response to medical emergencies in the downtown footprint, allowing for easier access within the confined, heavily populated areas.
  – Cleveland Emergency Medical Service Paramedics will provide brief assessment and immediate treatment if indicated; then transport to the first aid/medical treatment area if needed.
  – Patients requiring medical treatment beyond the capabilities of the first aid/medical treatment area will be transferred by a Cleveland Emergency Medical Service Mobile Unit to a private company - ALS ambulance for transport to an area emergency department. The transfer point will be determined by the location of the emergency.
First Aid/Emergency Medical Care in the Event Footprint

- An area will be designated as a first aid/medical treatment area outside of the secured perimeter for assessment and treatment of persons associated with RNC events.

- The hospitals will staff medical providers capable of treating moderate illness/injuries; an independent licensed provider (MD, DO, NP or PA) and a medical support team (RN, EMT-P, and/or EMT.)

- Cleveland Emergency Medical Service will provide support to the First Aid/Medical Treatment Area with ALS Medical Support Team(s).

- ALS ambulance will be staged at this location to transport patients to area emergency departments.

- Designated fire hydrants will serve as spray basins for cooling as well as ‘water buffalos’ for hydration. Locations are yet to be determined.
First Aid/Emergency Medical Care in the Event Footprint

• Cleveland Emergency Medical Service will support Law Enforcement Officer activity in staged areas with ALS Medical Support Teams. The ALS Medical Support Teams will provide immediate medical care of persons associated with RNC events. The ALS Medical Support Teams will deploy at the direction of Law Enforcement Commanding Officer and with law enforcement presence if indicated.

• Cleveland Emergency Medical Service will support Law Enforcement Officer activity with set locations for rehabilitation/assessment/treatment.
  – The ALS Medical Support Team will provide assessments and limited treatment.
  – For more extensive treatment, a Cleveland Emergency Medical Service mobile unit will provide transport to the Federal Medical Task Force Tent.
First Aid/Emergency Medical Care in the Event Footprint

- Main Law Enforcement Officer Medical Treatment Areas – collaboration with Federal Medical Task Force Team(s).

- U.S. Department of Health & Human Services will staff medical providers capable of treating moderate illness/injuries. Staffing may include medical doctors, nurses, and paramedics.

- Law Enforcement Officer rehabilitation, treatment and holding areas will be at the Federal Medical Task Force Team Tents.

- Law Enforcement Officers in extremis will be transferred by the Emergency Medical Service Mobile Unit to a private company - ALS ambulance for transport to an area emergency department. The transfer point will be determined by the location of the emergency.
Law Enforcement Officer Medical Coverage – Housing Sites

Collaboration between Cleveland Emergency Medical Service and hospital systems will provide medical coverage for all law enforcement personnel at housing locations

• Staffing to include independent licensed providers (MD, DO, NP or PA) and a medical support team (RN, EMT-P and/or EMT)
• Off hours staffing will include paramedics
• ALS ambulances will be utilized to transport patients to area emergency departments if necessary
Veterinary Support Services

• Main Canine and Equestrian Medical Treatment Area – collaboration with the National Veterinary Response Team (NVRT).

• U.S. Department of Health and Human Service (HHS) will staff providers capable of treating moderate illness/injuries. Staffing may include veterinarians, animal health technicians and other support staff. The National Veterinary Response Teams deploy with sufficient supplies and equipment to sustain several operational periods.

• Horse and working dog rehabilitation and treatment area will be at the National Veterinary Response Team tent.

• Mobile NVRTs will deploy to fixed areas in the downtown footprint for the working dogs.
• Cleveland Division of Fire is primarily responsible for all Fire, Life Safety, Tech Rescue, Hazardous Material recognition, and decontamination at all RNC Venues, including the overall Event Footprint.

• Division of Fire will staff an All Hazards Management Center to dispatch, track and relay information to the Joint Hazard Assessment Team in collaboration with USSS, FBI and DOE.

• Division of Fire will staff the Hard Perimeter with:
  – Battalion Chief as Incident Commander
  – Hazmat Vehicle and Decontamination
  – Fire Suppression Resources
  – Mobile Decontamination Teams
Division of Fire will staff the Soft Perimeter with:
- Battalion Chief as Incident Commander
- Fire Suppression Resources
- Hazardous Response Team
- Multiple Mobile Decontamination Teams

Division of Fire Prevention Bureau is conducting pre-incident building inspections and special permit inspections to ensure compliance to State and Local Ordinances.

Each Venue designated as RNC Facility will be staffed with Life Safety Inspectors to monitor crowds, conditions, Fire Suppression Systems.
- In the event of an incident, they will coordinate crowd management and evacuations.

Division of Fire is staffing Extrication Teams for the purpose of extracting individuals from restraint devices designed to cause civil unrest and disruption.
- Field Force Extrication Teams will support Law Enforcement and deploy at the direction of Law Enforcement Commander.
Technical Rescue Companies will be deployed to mitigate structural collapse, trench collapse, high angle rescue, confined space rescue and other specialty situations.
Interagency Communication and Coordination with Federal, State, Local and Private partners is our primary focus.

The City of Cleveland has created a communications plan using lessons learned from the Tampa RNC and Charlotte DNC. The City of Cleveland has also engaged the Charlotte and Tampa Communications Leads (COM-L) in conjunction with the Office of Emergency Communications (OEC) to help develop and test the communications plan.

The City of Cleveland will be using multiple systems and levels of backup during the event.

- Primary System
- Secondary System
- Third System
Communications Resources and Contingencies

- Multiple direct radio-to-radio capabilities will be utilized in the event of multiple failure.

- Cellular phones will be deployed to all supervisory, management and Command Staff personnel.

- Cellular phones are supplied to Mission Critical Support Resources (i.e., Hospitals).

- All Mission Critical Functions and Individuals are being assigned Government Emergency Telecommunications Service (GETS) Priority Status
  - Service provides priority phone service during an emergency.
Emergency Operations Center (EOC)

- Central location from which local governments can provide interagency coordination and executive decision making in support of incident response and recovery operations.

- Managed by the City of Cleveland and will serve as a central point of operations for the City of Cleveland.

- The EOC will serve as the critical link to:
  - Multi-Agency Coordinating Center (MACC),
  - Joint Operations Center (JOC),
  - Critical Infrastructure Coordinating Center (CICC),
  - Intelligence Operation Center (IOC),
  - Cuyahoga County Emergency Operation Center,
  - State of Ohio Emergency Operation Center, and
  - All other operational centers and command posts that will be operational in support of the RNC.
Emergency Operations Center (EOC)

• The EOC will serve as the clearinghouse for all City of Cleveland resources, operations and services that will be needed during the operational periods of the RNC.
  – This will be accomplished through the Area Command Model outlined in the Incident Command System.

• The EOC will be fully operational 24 hours a day beginning with the first operational period
  – Operational periods will be 12 hours in length and as follows
    • **A Shift** (0600-1800)
    • **B Shift** (1800-0600)

• Joint Information Center (JIC) located in the EOC.
  – Serve as a central point of Public Information collection and dissemination for the City of Cleveland.
The EOC will produce the following documents throughout the activation:

• **Incident Action Plans (IAPs)**
  – IAPs will be developed once per operational period (A/B).
  – These documents will serve as an outline to better coordinate operations and ensure all members of the response are working off of the same set of objectives.
  – Will include a Safety Plan, Medical Plan, Communications Plan, Work Assignments, Weather Outlook, maps and other pertinent information to perform the duties accordingly and safely.

• **Situational Reports (SITREPs)**
  – SITREPs will be produced throughout the operation on a two hour basis.
  – Produced by the EOC Planning Section. Approved by EOC Manager for distribution.
  – Contains significant events, operational adjustments, etc.

*Note: All IAPs and SITREPs will be available on Knowledge Center to ensure maximum collaboration and situational awareness throughout the multiple operations centers around the city, county and region.*
EOC Technological Advantages

1. **Advanced Camera Systems**
   - 100+ cameras throughout the City of Cleveland
   - External agency feeds available for display.

2. **Video Wall**
   - Broader view of information that will be used to make more informed decisions.
     - Capability to provide 20 different sources of information at once on the Main EOC Floor.

3. **Knowledge Center Software**
   - Enhanced situational awareness regardless of location

4. **Video Conferencing Capability**
   - Each room of the EOC (Main Floor, Tactics Room, JIC) has the ability to host and join video conferences as needed.
## Emergency Operations Center (EOC)

### Agencies Represented

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Division of Police employee training includes:

- Procedural Justice and Constitutional Use of Force
  - Mandated by OPOTA (Ohio Peace Officer Training Academy)
- FEMA/Crowd Management (3 day)
- Center for Domestic Preparedness (CDP): AWR-160 - Standardized Awareness
- Emergency Management Institute (EMI) Independent Study (IS) National Incident Management (NIMS)/Incident Command System (ICS) Courses:
  - IS-700.a - National Incident Management System (NIMS), An Introduction
  - IS-100.b - Introduction to Incident Command System, ICS 100
  - IS-200.b - ICS for Single Resources and Initial Action Incidents.
- Constitutional Policing
- FEMA/Crowd Management (3 day)
- First Amendment (Free Speech, Freedom of Assembly)
Public Safety Training in Preparation for RNC Division of Police

- Fourth Amendment (Right to Privacy, Reasonable Search & Seizure of Person, Place or Thing).
- Fourteenth Amendment (Due Process, Equal Protection)
- Bureau of Justice Affairs Controlled Items Standards as required by Executive Order #13688
- Select Division of Police officers have been trained and certified:
  - FEMA CDP: AWR-160-1 Standardized Awareness Authorized Training Program, Train the Trainer
  - FEMA PER-200 – Field Force Operations (FFO)
  - PER-206 – Technical Emergency Response Training for CBRNE Incidents (TERT)
  - PER-267 – Emergency Medical Operations for CBRNE Incidents (EMO)
  - PER-900 – Hands-on Training for CBRNE Incidents
- Bicycle Officers will complete a 40-hour training course.
• The Division of Police Executive Staff has received FEMA sponsored training and attending a 3 day Table Top Exercise on how to mitigate a concentrated/coordinated attack on an event such as the RNC.

  – Emergency Management Institute (EMI) Independent Study (IS) National Institute Incident Management (NIMS)/Incident Command System (ICS) Courses:
    • IS-800.b-National Framework, An Introduction
  – Ohio’s Emergency management Agency (EMA) in collaboration FEMA/EMI
    • ICS-300-Intermediate ICS for Expanding Incidents
    • ICS-400-Advanced ICS
  – FEMA CDP: MGT-300-Field Force Command and Planning (FFC) or MGT-300-1-Field Force Command: Executive Command (FFE)
  – Captains of Field Operations have been trained and certified in FEMA CDP:MGT-300-Field Force Command and Planning
Division of Emergency Medical Service training includes:

All Employees:

- Emergency Management Institute (EMI) Independent Study (IS) National Incident Management (NIMS)/Incident Command System (ICS) Courses:
  - IS-700a - National Incident Management System (NIMS, An Introduction
  - IS-100.b - Introduction to Incident Command System, ICS-100
  - IS-200.b - ICS for Single Resources and Initial Action Incident

- Independent Delivery Authorized by the Federal Emergency Management Agency (FEMA) Center for Domestic Preparedness (CDP)
  - AWR-160 - Standardized Awareness Training

Select Employees

- FEMA CDP: PER-200 – Field Force Operations (FFO)
Division of Emergency Medical Service training includes:

Education and Training Section

- **FEMA CDP:**
  - AWR-160-1 – Standardized Awareness Authorized Training Program, Train-the-Trainer
  - PER-200 – Field Force Operations (FFO)
  - PER-206 – Technical Emergency Response Training for CBRNE Incidents (TERT)
  - PER-267 – Emergency Medical Operations for CBRNE Incidents (EMO)
  - PER-900 – Hands on Training for CBRNE Incidents (HOT-I)

- **Captains of Field Operations**
  - FEMA CDP: MGT-300 – Field Force Command and Planning
Division of Emergency Medical Service Executive Staff training includes:

The Executive Staff has received FEMA sponsored training and attended a 3 day Table Top Exercise on how to mitigate a concentrated/coordinated attack on an event such as the RNC.

- Emergency Management Institute (EMI) Independent Study (IS) National Institute Incident Management (NIMS)/Incident Command System (ICS) Courses:
  - IS-800.b-National Framework, An Introduction

- Ohio’s Emergency management Agency (EMA) in collaboration FEMA/EMI
  - ICS-300-Intermediate ICS for Expanding Incidents
  - ICS-400-Advanced ICS

- FEMA CDP:
  - MGT-300-Field Force Command and Planning (FFC) or
  - MGT-300-1-Field Force Command: Executive Command (FFE)
Division of Emergency Medical Service training includes:

All Employees:

• Certified State of Ohio Emergency Medical Technician (EMT) and/or Emergency Medical Technician Paramedic (EMT-P)
  – Medical Director required functioning written and practical exam every three years
• Basic Life Support (BLS)
• Advanced Cardiac Life Support (ACLS)
• International Trauma Life Support (ITLS)
• Pediatric Education for Prehospital Professionals (PEPP)
• Geriatric Education for Emergency Medical Services (GEMS)
• Ohio Trauma Triage
• Monthly medical continuing education sessions
• Total average of 180 hours of continuing medical education during a certification cycle (3 years)

Select Employees:

• EMS Instructor (EMSI)
• FTO (Field Training Officers)
• Tactical Combat Casualty Care (TCCC)
Division of Fire employee training includes:

- Hazardous Materials Technician for CBRNE Incidents HT/PER 261
- Hazardous Materials /Weapons of Mass Destruction Technician Ohio Fire Academy (OFA) #1749
- Radiological Emergencies Response Operations RERO/PER-904
- Incident Command: Capabilities, Planning and Response Actions for all Hazards IC/MGT-360
- Incident Response to Terrorist Bombings NMT PER-230
- Field Force Command and Planning FFC/MGT-300
- Field Force Operations FFO/PER-200
- Field Force Extrication Tactics FFE/PER-202
- Hazmat Officer/Hazmat Safety Officer OFA #1784
- ICS 300 & 400
- Event Security Planning MGT-335
Division of Fire employee training includes:

- BJA SLATT Program Specialized Workshop on explosives and explosive devices
- Situation Unit Leader (SITL) L-964
- DHS Domestic Nuclear Detection Office (DNDO) – Radiation Training PER-241
- FEMA Preparing for a Complex Coordinated Attack L0912
- EOC Operation and Management G-775
- All Hazards Planning Section Chief L-960
- All Hazards Type III Communications Unit Leader L-969
- Department of Justice, Office of Justice Programs Grant Fraud, Waste and Abuse Training
- Intermodal Awareness IMS (CNT)
- Crude by Rail Awareness CBR (CNT) PER-327
- Anarchists Tactics During Large Events (Cleveland Clinic/Mercyhurst University Research Team)
The Goal of the City of Cleveland is to provide a safe and secure environment for all participants, news media, individuals exercising their First Amendment Rights, service providers, and general public. The procurement of goods and services is paramount to achieving that goal.

For this designated NSSE Event, the City of Cleveland applied for and was awarded a $50 Million Grant from the Department of Justice, Bureau of Justice Affairs. The items listed below are a small sample list of the goods and services the Department of Public Safety has purchased in support of the event:

– Personal Protective Gear for Law Enforcement Officers, Fire Fighters, EMT’s & Paramedics
– SUV’s, Pick-up Trucks, Cargo Vans, Transport Vans, Hazmat Vehicle, UTV’s, UTV Patient Transport Vehicles
– Bicycles
– Lease of Fire Engines and Ladder Trucks
– Chemical Munitions
– Housing at local universities for out-of-state Law Enforcement Officers
– MOU’s with External Law Enforcement Entities
– Private Ambulance Company contracts for ALS Personnel and Ambulances